

Newgreen - Key facts & Commitments & Services

Investment in Startups & SMEs - Energy & Climate Deep tech
June 2025



Key facts



International experts in team and project management, specialising in investment in the climate transition and green mobility, providing strategic and operational expertise to support the GPs and the teams of energy and climate deep tech startups and SMEs

Positioning



• Experienced teammates who work to support the GP teams and the management of their deep tech and climate tech startups and SMEs, whether based in France or abroad.



"┌० • By working as "wingmen" in support of the teams, we increase the bandwidth of our clients and help them tackle critical issues.



Our domains of expertise include investment (i) in energy technologies, services and infrastructure (RE, storage, green hydrogen), (ii) in climate transition and (iii) green mobility.



 We apply our project management skills and experience in motivating teams to bring projects to fruition.



We provide mentoring to help our customers' teams become more agile and quicker to adapt to change.

Team integration and cohesion tool



- We have an integration and team cohesion tool thanks to our partnership with Maître Didier Baras (founder of "Les Lames de l'excellence, Fencing & Management").
- As former coach of the French paralympic saber, Maître Didier Baras won gold at the Beijing Games with his
- All the project teams members, including us, participate to the session. At the end of each protocol (individual or team-based), we illustrate with concrete business examples, so we can apply to business situations directly during the assignments.
- This helps create efficient project teams.

Experts on demand

They trusted us



(€450m invested)

financeinmotion

Project finance

Equity

Devex









Gala











Project finance M&A / various energy Infra



Acquisition /

Refinancing

Operation

ECO/Delta

Project finance M&A / various energy Infra

Founding team

- Newgreen's founding team is made up of 3 experts, combining 25 years' experience in private equity fund management, in IPPs and infra funds, with €450m invested in energy startups and SMEs (incl. climate transition and green mobility), 3GW+ of RE and storage and 15GW+ of H2 projects supported.
- The founding team has expertise in investment, monitoring of Portfolio companies, project development and project finance, insurance, combined with solid experience in project management and operational management within project teams.

Benoît Amouroux

Co-Founder & CEO

- +25 years development, insurance, financing and acquisition | RE & Infrastructure.
- Worked noticeably for WTW (UK), MARSH (FR), CATE (FR), AN AVEL BRAZ (UK/FR) and NTR
- Passion: Fencing ガガ

Paul Shultz

Co-Founder & MD

- +25 years M&A, financing, structuring | RE, Storage & Green Hydrogen | 25 countries.
- Worked for ABO ENERGY (DE), OQ (OM), FINANCE-IN-MOTION
- (DE), SGAM (1...,

 Passion: foreign cult-

David Kabile, CFA

Co-Founder & MD

- +25 years M&A and Private Equity | Energy, RE, Energy transition, Hydrogen.
- Worked for 4D GLOBAL **ENERGY ADVISORS (FR)** SGAM (FR), DRESDNER KLEINWORT (US/BR), SANTANDER (US/BR) Passion: Golf



We have an international network of experts with whom we have already worked and whom we can mobilize on request to reinforce project teams:



15+ independent experts in energy and energy transition, with expertise in finance, investment, network, technical, procurement, et al.



■ Technical experts (design, construction, grid connection, operation, insurance).



Legal experts (notaries, lawyers).



■ Experts for entry into new countries (with local knowledge and networks).

Countries we worked in



Legend:

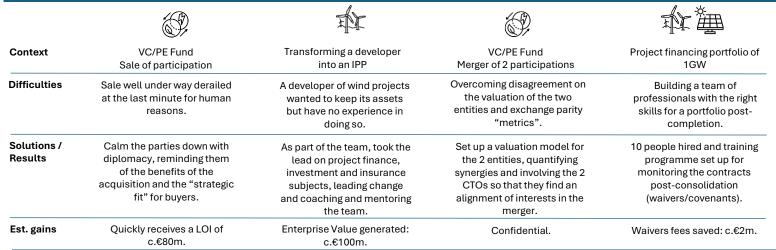
Countries where Newgreen members have worked on energy projects and financings

Commitments & Services



Our commitment: to support the objectives of VC/PE investors at every stage of their investment cycle, helping them to deploy their capital, build their IRR and manage their risks, while strengthening the skills of their teams and of their investments

Services Onboarding Investments Developing and supporting investments Portfolio of targets Organizing and structuring dealflow **Due Diligence & Acquisitions Onboarding & Monitoring** Investment development Long-term support Investments disposals Define a clear strategy for Develop a 100-day action plan for ■ Support investments in their organic With the help of experts, carry out Management and optimization of Prepare the investment to be sold. identifying, filtering and prioritizing in-depth analyses to identify new participations, defining clear and external growth, notably through banking contracts for underlying identify potential buyers and structure the M&A strategies. investment targets in line with the opportunities and risks. objectives, KPIs and reporting projects, negotiating waivers. sale of participations under optimal funds' objectives (SHAs / SPAs). Structuring and securing project conditions. Manage negotiations of key terms, mechanisms. Optimization of insurance programs Implement processes to move from Ensure smooth integration by financing to support their including SPAs, with particular to provide greater flexibility in the Support discussions to maximize the a large panel of targets (300-400) to attention to strategic and legal providing operational support in development ambitions. event of a major claim. value of assets at the time of sale. a limited selection (25-40) with high issues. setting up a reporting and KPI Training internal funds' teams to Ease tensions during critical transactions potential. system. enhance their ability to evaluate by using diplomacy and refocusing • Establishing gouvernance. investments, manage risks and discussions on strategic objectives. manage complex projects. **Project Management** Mentoring Legend: \(\hat{\text{\text{ln charge: GP}}}\) In charge: Portfolio company How we overcome difficulties How we work

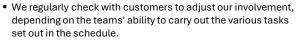




 We are committed to seeing assignments and projects through to completion.



 We work with our customers' teams on a daily basis, according to a predefined rhythm and schedule.





For large project teams, we can mobilize several Newgreen experts.

Our ultimate commitment



Bringing transactions and projects to a successful conclusion.



 Our customers' teams are more agile and quicker to adapt to change.



CONTACT

Benoît Amouroux

Co-Founder & CEO M: +336 7646 0200

Mail: B.Amouroux@Newgreen.re

Paul Shultz

Co-Founder & Managing Director M: +33 61 436 0788

Mail: P.Shultz@Newgreen.re

David Kabile, CFA

Co-Founder & Managing Director M: +33 6434 1995 Mail: D.Kabile@Newgreen.re

